

IIRC's Global Conference 2020

30 November – 1 December, Frankfurt Marriott Hotel, Germany

Day 1 agenda:

8:30 Registration and refreshments

9:00 **Welcome address**

- Overview of 10 years of the IIRC
- His Royal Highness The Prince of Wales: Tenth Anniversary Address
- Overview of IIRC progress this year

9:40 **Sustainable value creation in an interconnected world**

- Policymaking for sustainable value creation
- The roles of businesses and investors

9:55 **Integrated investor decision making**

- Building multi-capitalism into mainstream investing
- Investor perspective on business resiliency indicators

10:10 **Creating sustainable value with an integrated business strategy**

- Resilient integrated business strategy
- Creating sustainable value chains

10:25 **Panel discussion: Sustainable value creation in an interconnected world**

- Integrating business strategy in the global regulatory environment
- Multi-capital integration across business, investment and policymaking
- Reporting quality, decision-useful information to investors and other key stakeholders
- Building resilience across public and private sectors

11:10 **Morning coffee break**

11:30 **The global goals challenge**

- An integrated approach to achieving 2030 climate change and Sustainable Development Goals (SDGs) targets

11:45 **Panel discussion: Achieving the 2030 global goals**

- Integrating SDGs and climate change into business strategy and investments
- Strategies to achieve 2030 climate change and SDGs targets
- Best practice SDG and climate change disclosures

12:30 **Networking Lunch**

13:30 **Workshop 1:**

Pathways to integration

- Introduction to integrating multiple capitals into your business strategy
- Guidance on multi-capital disclosure, plus investor perspectives

13:30 **Workshop 2:**

Developing an integrated strategy

- Explore advanced thinking on multi-capital integration
- Discuss practical implementation of a multi-capital business model

14:30 **Workshop 3:**

An integrated approach to materiality

- A step-by-step guide to effective materiality analysis
- Best practice examples of materiality disclosure

14:30 **Workshop 4:**

Using technology to enable integration

- How to collect and manage data for effective integrated strategy and reporting
- In-depth insights into multi-capital data disclosure

15:30 **Afternoon coffee break**

15:50 <IR> Framework Revision briefing

- Update on 2020 <IR> Framework revision
- Exclusive review of the draft <IR> Framework revision consultation findings
- Expert Q&A with IIRC’s Chief Technical Officer and <IR> Framework Panel

16:20 Board perspective: Moving to an integrated business model

- The latest developments and case studies of multi-capital value creation
- How to build in your hidden capitals (intangibles) e.g. social and human capitals
- Understand the role of the board and how to obtain board buy-in

17:10 Ongoing development of integrated strategy and reporting across the globe

- A summary of current integrated reporting trends worldwide
- Update on global adoption of integrated thinking and strategy
- Mapping progress towards a sustainable global economy

17:40 Networking drinks reception

Day 2 agenda:

8:00 Breakfast briefing

The business case for integrated thinking

- Latest updates from the <IR> Business Network
- IIRC strategy update
- Workshop on business resiliency & multi-capital risk management
- Expert Q&A with IIRC’s Chief Strategy Officer and Integrated Thinking SIG lead

8:00 Breakfast briefing

The Sustainability Governance Scorecard©

- Focus on Integrated Thinking
- Analyzing links to the SDGs
- Highlighting sustainability stewardship

9:00 **Opening remarks: Integrated risk management**

- Understanding risk through a multi-capital lens

9:20 **Panel discussion: Managing climate change risk using integrated strategy and reporting**

- Integrating climate change risk into business strategy and reporting
- Investor approaches to climate change risk and data
- Best practice in climate change risk disclosure

10:10 **Networking coffee break**

10:30 **Crisis management: How integrated thinking enables business model resilience and adaptability**

- A multi-capital approach to crisis management and recovery
- How to measure and manage business resilience
- Creating sustainable value in a crisis

11:30 **Panel discussion: Measuring and managing impact**

- Understanding value creation through impact
- Defining and measuring impact, outcomes and outputs in integrated reporting
- The role of an Integrated Profit and Loss account, KPIs and metrics
- Business and investor approaches to impact across the value chain

12:15 **Communications focus: Investor engagement**

- Optimizing integrated reporting for investment decision making
- How to communicate value creation to investors
- Strategies for investor communication and engagement

13:00 **Networking lunch**

13:50 **Workshop 5:**

Integrated approach to finance

- Integrated strategy towards attracting finance
- How to access sustainable finance
- Embedding an integrated approach to managing finance

14:50 **Afternoon coffee break**

15:10 **Workshop 7:**

Reporting masterclass

- Interactive guide to creating an integrated report
- How to integrate non-financial and financial reporting
- Reporting integrated strategy and long-term value creation
- Latest best practice case studies

16:10 **Panel discussion: The future of corporate reporting**

- Evaluation of global reporting trends and the <IR> Framework revision
- Closing discussion

16:55 **Conference summary and next steps**

13:50 **Workshop 6:**

Creating value through communication

- Communicating and enhancing value creation
- Best practice stakeholder engagement
- Integrating communications into your business model

15:10 **Workshop 8:**

What does good risk management look like?

- A multi-capital approach to risk management across the value chain
- The role of auditors and assurance
- Implementing and disclosing risk management and corporate governance